The Centre for Studies in Leadership invites you to the third leadership conference to be hosted by the University of Guelph.

**Public Sector Leadership in the 21st Century**

May 4th - 5th, 2007
University of Guelph, Guelph, ON

Visit our website for Conference information and to Register: [www.csl.uoguelph.ca](http://www.csl.uoguelph.ca)
International Conference:
Public Sector Leadership in the 21st Century
May 4—5, 2007
University of Guelph

Conference Highlights

The International Conference on Public Sector Leadership in the 21st Century is the third leadership conference to be hosted by the University of Guelph. The conference has a mission and objective of engaging and challenging participants to advance the praxis of leadership. It will focus on leadership topics that transcend national borders. The themes of the conference keynotes, panels and workshops will include:

⇒ Ethical and moral imperatives of values-based leadership, empowerment and engagement for peace, order, good governance and organizational performance
⇒ Public sector values that drive the public sector in the 21st century juxtaposed with the values of the 20th century
⇒ Responding to the challenges of competing 21st Century values, norms, and ideals
⇒ Public sector leadership ethics and ethical decision-making
⇒ Leadership, governance and accountability for democracy and citizen participation
⇒ The Public Service Commission and professional leadership challenges
⇒ Transforming the public service through leadership and learning aligned to government priorities
⇒ Leadership Idea Exchange: Interactive working sessions to develop the types of leaders required for the 21st Century

All those in attendance will receive a White Paper on the theory and practice of public sector leadership in the 21st century published by the CSL for this conference.
Who Should Attend?

- Senior public sector decision-makers charged with re-energizing their area of responsibility.
- Practitioners and academics involved in research, leadership, or organizational learning in the public sector.

Who is Participating?

Senior-level decision-makers and international experts in leadership in the public sector. They will provide a comprehensive framework to assess, understand, challenge and work with participants on an interactive two-day conference to provide insight, answers and pathways for public sector leadership in the 21st Century:

- The President of the Public Service Commission
- The Canadian School of Public Service
- The Canadian Forces Leadership Institute, Canadian Defence Academy
- The Royal Military College of Canada
- Ontario Public Service
- Ontario Government Agencies
- Toronto Police Service
- The Centre for Studies in Leadership, University of Guelph
- The College of Management & Economics, University of Guelph
- The College of Applied & Human Sciences, University of Guelph
- The Department of Political Science, University of Guelph
- Graduates of the M.A. Leadership Program, University of Guelph

Registration

The CSL International Conference on Leadership is committed to engaging participants in identifying issues, promoting discussions, building networks, and applying lessons learned. To be part of this experience, visit our website at:

www.csl.uoguelph.ca
**International Conference:**

**Public Sector Leadership in the 21st Century**

**May 4—5, 2007**

**University of Guelph**

**Conference Agenda**

**Day 1 Theme: Transforming the Public Service through Leadership, Learning & Culture-Change**

<table>
<thead>
<tr>
<th>Morning (8:00 – 12:30)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Registration, Coffee and Submission of Leadership Issues</td>
</tr>
<tr>
<td>Welcome by the Provost of the University of Guelph &amp; the Dean of the College of Management &amp; Economics</td>
</tr>
<tr>
<td><strong>Keynote Speaker: President, Public Service Commission, Government of Canada</strong></td>
</tr>
</tbody>
</table>

**Session 1: Public Sector Leadership Challenges in the 21st Century**

Speakers include: The Public Service Commission, Government of Canada; The Canada School of Public Service; The School of Public Policy & Governance, University of Toronto and more

**Session 2: A Values-Based Leadership Framework: Ethics and Accountability**

Speakers include: The Canadian Forces Leadership Institute, The Department of Military Psychology and Leadership, Royal Military College and more

<table>
<thead>
<tr>
<th>Afternoon (1:30 – 5:30)</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Session 3: Public Sector Leadership — Past, Present and Practice</strong></td>
</tr>
<tr>
<td>Speakers include: Political Scientists, University of Guelph; Federal and Provincial Government and more</td>
</tr>
</tbody>
</table>

**Session 4: An Ethical Leadership Challenge: The Air India Case Study**

*Networking Reception: Wine & Cheese (Visit the CSL and Conference Participant Booths)*

<table>
<thead>
<tr>
<th>Evening (5:30 – 8:30)</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Optional Tour of the University of Guelph Arboretum</strong></td>
</tr>
<tr>
<td><strong>Conference Dinner &amp; Keynote Speaker</strong></td>
</tr>
</tbody>
</table>

[www.csl.uoguelph.ca](http://www.csl.uoguelph.ca)
# Centre for Studies in Leadership

**SATURDAY, MAY 5**  
**Day 2 Theme:** *Transforming the Public Service through Leadership, Learning & Knowledge Transfer*

## Registration

**Morning (8:15 – 12:30)**

**Session 5: Managing Culture & Culture Change:**  
**Transformational Leadership and Talent Management**  
*Speakers include: The Canadian School for Public Service, The Canadian Defence Academy and more*

**Session 6: Managing Relationships & Citizenship Engagement:**  
**Public Service Leadership and Ethical Governance with Community Stakeholders**  
*Speakers include: The Ontario Government, Ontario Trillium Foundation, The Liberal Party of Canada and Practitioners*

**Session 7: Managing Public Sector Servant-Leadership:**  
**The Challenge of Security, Policing, Health Care and Community-Based Leadership**  
*Speakers include: The Toronto Police Service; Health Care Leadership; The Ontario Ministry of Agriculture, Food and Rural Affairs; and other Government Agencies charged with serving the public good*

## Afternoon (1:30-4:00)

**Session 8: Track 1 - Conference Paper presentations & Discussion Workshop**  
*Speakers include: The Canadian Forces Leadership Institute, Canadian Defence Academy; The Department of Psychology, University of Guelph; IRC Centre, Queen’s University*

**Session 8: Track 2 – An Ethical Leadership Challenge: “The Military and The Media” Case Study – From Somalia to Iraq**  
*Speakers include: The Royal Military College, Government Public Affairs, Independent Consultants, The Media*

**Session 9: Investing in Human Capital: Leadership Education, Smart Practices & Knowledge Transfer**  
*Speakers include: The Centre for Studies in Leadership; MA Leadership Participants; Expert Faculty from leading institutions in the fields of Psychology, Political Science, Management and Leadership Development*

## Conference Wrap-up

*Conference Participants will receive a free subscription to the CSL Leadership Review and an invitation to the CSL Speakers Series for 2007.*

www.csl.uoguelph.ca